

# Now What? After the LOPA is Done

**2013 Mary Kay O'Connor  
Process Safety Center  
International Symposium**

# Presented by

## ❖ Alex J. Sellers

- ◆ Safety Consultant,  
Bluefield Process Safety, LLC,  
St. Louis, Missouri

## ❖ Michael S. Schmidt

- ◆ Principal,  
Bluefield Process Safety, LLC,  
St. Louis, Missouri
- ◆ Adjunct Professor, Missouri  
University of Science and  
Technology, Rolla, Missouri

# Now What?

- ❖ **SIS Design:  
IEC 61511 or ANSI/ISA S84**
- ❖ **Confirm assumptions about IPLs made in LOPA remain true:**
  - ◆ **Effective**
  - ◆ **Independent**
  - ◆ **Auditable**
- ❖ **Mirror effort used for SIFs in SIS**
- ❖ **IPLs in LOPA → safety critical**

# What is safety critical?

- ❖ **OSHA does not define “safety critical” in the PSM Standard**
- ❖ **Generally understood to mean “functions that protect against major hazards”**
- ❖ **Vague understanding leads to a variety of definitions, uneven distribution**
- ❖ **If everything is safety critical, nothing is safety critical**

# Features of “safety critical”

- ❖ **Limited to scenarios involving major hazards, *i.e.* catastrophic events**
- ❖ **Applies to**
  - ◆ **Safeguards that are relied upon to reduce risk of a major hazard to a tolerable level**
  - ◆ **Components, the failure of which can trigger a catastrophic event**

# LOPA and Safety Critical

- ❖ **Common features of “safety critical”**
- ❖ **Identifying scenarios that are candidates for LOPA**
- ❖ **Questions that LOPA answers**
- ❖ **“Safety critical” – some working definitions**



# Identifying LOPA Scenarios

- ❖ **High risk**
- ❖ **High consequence**
- ❖ **Instrumented**



# Questions LOPA answers...

**...when instrumented functions are proposed:**

- ❖ Is the proposed instrumented function necessary to reduce risk to tolerable levels?**
- ❖ If it is necessary, may it be a BPCS function, or should it be installed in an SIS?**
- ❖ If it must be installed in an SIS, what SIL should be assigned?**



# Safety Critical – Definitions

- ❖ **SC scenario: One that results in a fire, explosion, or toxic release that leads to a catastrophic impact.**
- ❖ **SC function: Any safeguard credited as an IPL that is required to reduce the risk of a safety critical scenario to a tolerable level or any component or procedure, the failure of which has been identified as the initiating cause of a safety critical scenario**

# Excess IPLs

- ❖ **Many LOPA scenarios list more IPLs than are necessary to achieve tolerable risk – Are all safety critical?**
- ❖ **Three approaches**
  - ◆ **All are safety critical**
  - ◆ **Inherently safer design hierarchy**
  - ◆ **Choose those that are easiest (or cheapest) to implement and maintain**

# What to do?

**“An organization must establish a system to periodically assess (audit) the elements (components and human interventions) identified as IPLs to ensure that the IPLs remain in service at the anticipated PFD.”**

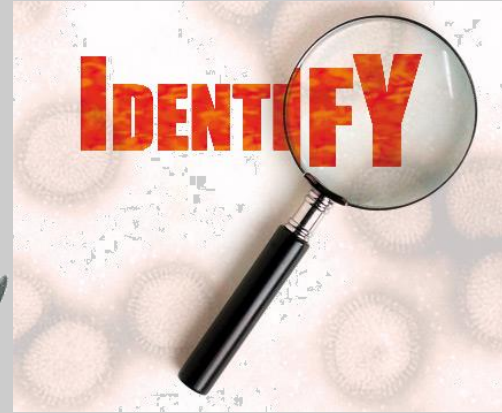
***-Layer of Protection Analysis:  
Simplified Process Risk  
Assessment***

# What to do?

❖ **What should this “system” consist of?**

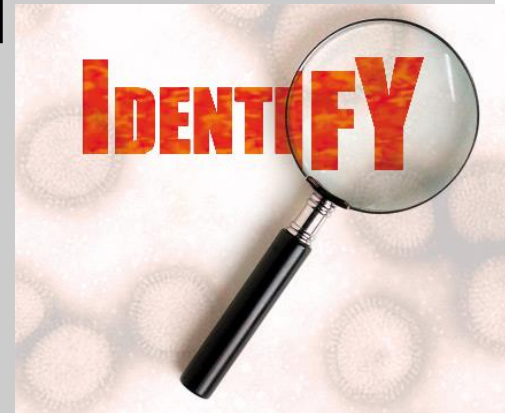
❖ **Three main parts**

- ◆ **Identify**
- ◆ **Maintain**
- ◆ **Document**



# Identify

- ❖ **Go beyond creating a list kept by Engineering or Safety department**
- ❖ **Ensure all workers understand what is safety critical and why, including causes and consequences**
- ❖ **Greater awareness and understanding can change mindsets**



# Maintain

- ❖ **Ensure all functions are inspected, tested, and maintained to validate RRF assumed for each IPL during LOPA**
- ❖ **Above and beyond normal plant standard of care to differentiate and increase reliability of safety critical functions**



# Document

❖ **Documentation of work done, training completed, and other data is especially important when it comes to safety critical functions**

- ◆ **Verify that work/training is scheduled and has been completed**
- ◆ **Measure and track progress**
- ◆ **Record demands on safety critical functions**



# Safety critical functions

- ❖ **Three key characteristics of safety critical functions**
- ❖ **Four types of safety critical functions**





# Three key characteristics

- ❖ **The hazard prevented, and how the function prevents it**
- ❖ **How personnel should respond to a demand on the function**
- ❖ **Inspection, testing, and maintenance requirements**



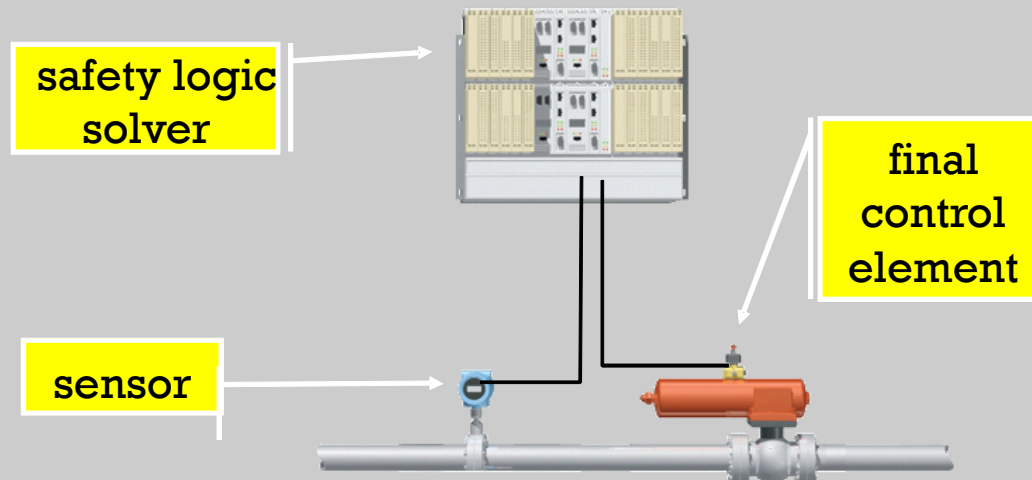
# Four types of functions

- ❖ **SIFs**
- ❖ **BPCS functions**
- ❖ **Non-instrumented functions**
- ❖ **Procedures and administrative controls**



# SIFs

- ❖ **SIFs are well covered in standards and hundreds of papers**



# BPCS functions



# How it prevents the hazard

- ❖ **Cause: What causes the BPCS function to experience a demand?**
- ❖ **Set points: What set points and conditions result in a demand?**
- ❖ **Effects/safe action: What should happen when the BPCS function responds to a demand?**

# How personnel should respond

- ❖ **Steps to take: What actions should personnel take when there is a demand?**
- ❖ **Incident report: Should an incident report be prepared when there is a demand?**

**Normal control functions may serve as IPLs and require no response or report**

# Inspection, testing, maintenance

- ❖ **What should be tested?**
- ❖ **How should tests be done?**
- ❖ **How often should tests be done?**
- ❖ **What PM is expected?**
  
- ❖ **What is the method to schedule and issue work orders for inspection, testing, and maintenance?**



# Non-instrumented functions





# How it prevents the hazard

- ❖ **Cause:** What causes the non-instrumented function to experience a demand?
- ❖ **Set points:** What set points and conditions result in a demand or need to be maintained?
- ❖ **Effects/safe action:** What should happen when the non-instrumented function responds to a demand?

# How personnel should respond

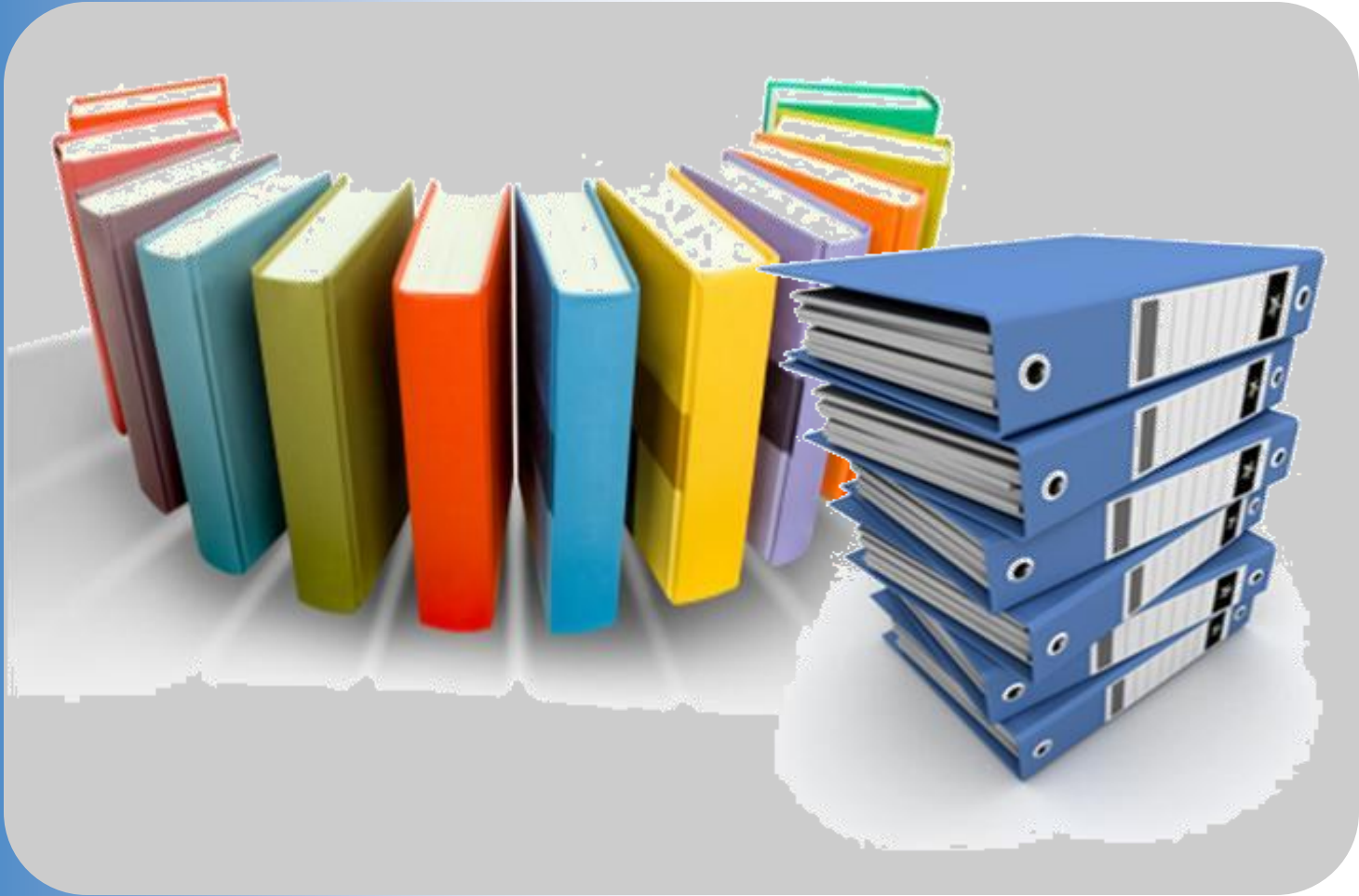
- ❖ **Steps to take: What actions should personnel take when there is a demand?**
- ❖ **Incident report: Should an incident report be prepared when there is a demand?**

**Some non-instrumented functions may serve as IPLs and require no response or report**

# Inspection, testing, maintenance

- ❖ **What should be tested?**
- ❖ **How should tests be done?**
- ❖ **How often should tests be done?**
- ❖ **What PM is expected?**
  
- ❖ **What is the method to schedule and issue work orders for inspection, testing, and maintenance?**

# Procedures and admin controls



# How it prevents the hazard

- ❖ **Written procedures:** Is the procedure written?
- ❖ **Identity:** Is the procedure identified uniquely by name, procedure number, and revision?
- ❖ **Hazard:** Does the procedure specifically identify major hazard it protects against?
- ❖ **Steps of procedure:** Are the safety critical steps identified?

# Training

- ❖ **Type of training:** What kind of training is to be used?
- ❖ **Understanding:** How do personnel demonstrate their understanding of the training?
- ❖ **Frequency of training:** How often should personnel receive refresher training?

# Audits

- ❖ **Procedures: Are the procedures actually followed?**
- ❖ **Training: Is the training as frequent as required and do personnel understand it?**
- ❖ **Record retention: At least the last two audits, and most recent training records**

# Safety Critical Functions Manuals

- ❖ **Practical method of identifying, documenting, and ensuring the maintenance of safety critical functions**
- ❖ **Two parts**
  - ◆ **Report: outlines the scope of the manual, the purpose of the manual, and general instructions for the manual's continued use and upkeep**
  - ◆ **Datasheets: Contains all information necessary to identify, document, and maintain each safety critical function**



# Safety Critical Functions Manuals

- ❖ **Electronic and/or hard copy**
- ❖ **Manual for entire plant or for each unit within a plant**
- ❖ **All “safety critical” information in one place, including all major process hazards in a facility**
- ❖ **Often linked to other documents and software systems – links should denote “safety critical”**

# Summary

- ❖ **Safety critical scenarios are LOPA scenarios with high consequences**
- ❖ **Safety critical functions are IPLs required to reduce risk of a safety critical scenario to a tolerable level**
- ❖ **Other components or procedures, the failure of which is the initiating cause of a safety critical scenario, are also safety critical.**
- ❖ **All safety critical functions, not just SIFs, need to be identified, documented, and maintained**

# Questions?

